Lean Six Sigma Black Belt Curriculum Outline:

• DEFINE PHASE

- Overview of Six Sigma
 - What is Six Sigma
 - Six Sigma History
 - Six Sigma Approach
 - Six Sigma Methodology
 - Roles & Responsibilities

• Fundamentals of Six Sigma

- Defining a Process
- VOC & CTQ's
- QFD
- Cost of Poor Quality
- Pareto Chart & Analysis
- Lean Six Sigma Projects
 - Six Sigma Metrics
 - Business Case & Charter
 - Six Sigma Metrics
 - Project Team Selection
 - Project Risk Management
 - Project Planning

MEASURE PHASE

- Process Definition
 - Cause & Effect Diagrams
 - Cause & Effect Matrix
 - Process Mapping
 - FMEA
 - Theory of Constraints

Six Sigma Statistics

- Basic Statistics
- Descriptive Statistics
- Distributions & Normality
- Graphical Analysis

• Measurement Systems

- Precision & Accuracy
- Bias, Linearity, Stability
- Gage R & R
- Variable MSA
- Attribute MSA

• Process Capability

- Capability Analysis
- Concept of Stability
- Attribute Capability
- Monitoring Techniques

ANALYZE PHASE

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- Patterns of Variation
 - Multi-Vari Analysis
 - Classes of Distributions
 - Inferential Statistics
 - Understanding Inference
 - Sampling Techniques
 - Sample Size
 - Central Limit Theorem
- Hypothesis Testing
 - Goals of Hypothesis Tests
 - Statistical Significance
 - Risk: Alpha & Beta
 - Types of Hypothesis Tests
- Hypothesis Tests: Normal
 - 1 Sample t-test
 - 2 Sample t-test
 - 1 Sample Variance
 - One Way ANOVA
 - Test of Equal Variance
 - Normality Tests
 - Sample Size Calcs

• Hypo Tests: Non-Normal

- Mann-Whitney
- Kruskal-Wallis
- Mood's Median
- Friedman
- 1 Sample Sign
- 1 Sample Wilcoxon
- 1 Proportion
- 2 Proportion
- Chi-Squared
- **IMPROVE PHASE**
 - Simple Linear Regression
 - Correlation
 - XY Diagram
 - Regression Equations
 - Residuals Analysis
 - Multiple Regression
 - Non-Linear Regression
 - Multiple Regression
 - Confidence Intervals
 - Residuals Analysis
 - Data Transformation
 - Stepwise Regression
 - Logistic Regression

Lean Six Sigma Black Belt Curriculum Outline:

- Designed Experiments
 - Experiment Objectives
 - Experiment Methods
 - Experiment Considerations

• Full Factorial Experiments

- 2k Full Factorial Designs
- Linear & Quadratic Models
- Balanced & Orthogonal Designs
- Fit, Model & Center Points

• Fractional Factorial

- Designs
- Confounding Effects
- Experimental Resolution

<u>CONTROL PHASE</u>

- Lean Controls
 - Control Methods for 5S
 - Kanban
 - Poka-Yoke
- SPC
 - SPC Data Collection
 - Xbar-R Chart
 - Xbar-S Chart
 - U Chart
 - C Chart
 - P Chart
 - NP Chart
 - CuSum Chart
 - EWMA Chart
 - Control Methods
 - Control Chart Anatomy
 - Subgrouping & Sampling
 - Control Limit Calculations

• Control Plans

- Cost Benefit Analysis
- Elements of Control Plans
- Elements of Response Plans